





Disclaimer



The documents, opinions and materials presented in this presentation (the "Document") have been prepared by Pharmaron Beijing Co., Ltd. (康龍化成(北京)新藥技術股份有限公司) (the "Company") for use in presentations by the Company and does not constitute a recommendation regarding the securities of the Company. You fully understand that the Document is being made available on a confidential basis and subject to the following provisions. The contents of this Document have not been reviewed by any regulatory authority in any jurisdiction. The distribution of this Document in certain jurisdictions may be restricted by law, and the recipients into whose possession this Document comes should inform themselves about, and observe such restrictions. By accessing this Document, you are agreeing (i) that you have read and agree to comply with the contents of this notice and disclaimer and (ii) to maintain absolute confidentiality regarding the information disclosed in this Document.

This Document has not been independently verified and is not intended to form the basis of any investment decision. It does not constitute an offer or invitation to sell, or any solicitation of any offer to subscribe for or purchase any securities in any jurisdiction in which the making of such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of such jurisdiction or would not otherwise be in compliance with the laws and regulations of such jurisdiction, and nothing contained herein shall form the basis of any investment decision, contract or commitment whatsoever. This Document contains no information or material which may result in it being deemed (1) to be an advertisement, invitation or document containing an advertisement or invitation falling within the meaning of section 103 of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "Securities and Futures Ordinance") or (2) in Hong Kong to have effected an offer to the public without compliance with the laws of Hong Kong, and is subject to material change without notice.

The securities of the Company have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or under the laws of any state of the United States. This Document does not constitute or form a part of any offer or solicitation to purchase or subscribe for securities in the United States and is not for distribution and may not be distributed, directly or indirectly, in or into the United States (including its territories and possessions, any state of the United States and the District of Columbia). The securities of the Company will not be offered or sold in the United States except pursuant to an exemption from, or in a transaction not subject to the registration requirements of the U.S. Securities Act. There will be no public offer of the Company's securities in the United States.

This Document and the information contained herein as well as information presented orally or otherwise are strictly confidential and must be treated as such. Neither the information contained in this Document nor any copy hereof may be, directly or indirectly, taken or transmitted into or distributed in the United States, Canada, Australia, Japan, PRC, Hong Kong or any other jurisdiction which prohibits the same except in compliance with applicable securities laws. Any failure to comply with this restriction may constitute a violation of U.S. or other jurisdiction's securities laws. Upon request, the recipient will promptly return this Document and any other written information made available in the presentation, without retaining any copies.

This Document does not purport to be comprehensive or to contain all the information that a recipient may need in order to evaluate the Group. No representation, warranty or undertaking, express or implied, is given and, so far as is permitted by law, no responsibility or liability is accepted by any person (for the avoidance of doubt, including but not limited to, the Company and its affiliates, controlling persons, directors, officers, partners, employees, agents, representatives or advisers of any of the foregoing), with respect to the accuracy, reliability, correctness, fairness or completeness of this Document or its contents. The information communicated in this presentation contains certain statements that are or may be forward looking. These statements typically contain words such as "will", "expects", "intends", "plans to" and "anticipates" and words of similar import. These forward-looking statements reflects the current view of the Company with respect to future events are based on a number of assumptions about the Company's operations and factors beyond the Company's control and are subject to significant risks and uncertainties, and, accordingly, actual results may differ materially from these forward-looking statements. In particular, but without limitation, no representation or warranty is given as to the achievement or reasonableness of, and no reliance should be placed on, any assumptions, projections, targets, estimates, forecasts or any forward-looking statements contained in this Document. Each of the Company and its affiliates, controlling persons, directors, officers, partners, employees, agents, representatives or advisers of any of the foregoing assumes no obligation to update or otherwise revise these forward-looking statements for new information, events or circumstances that occur subsequent to such dates. None of the Company and any of its affiliates, controlling persons, directors, officers, partners, employees, agents, representatives or advisers of any of the foregoing shall have

In furnishing this Document, the Company and its affiliates undertake no obligation to provide any additional information or to update this Document or any additional information or to correct any inaccuracies which may become apparent.

Contents

Performance Overview

Segment Highlights Financial Highlights Future Outlook





2023 Performance Overview



Solid Growth of Revenue & Profit

RMB11.538 bn in revenue, YoY growth of 12.4%

RMB1.601 bn in net profit, YoY growth of 16.5%

RMB1.903 bn in non-IFRSs adjusted net profit, YoY growth of 3.8%

Excluding the impact of fair value change of biological assets, non-IFRSs adjusted net profit increased by 11.4% YoY

Global Platform & Customers

800+ new customers, 2,800+ active customers, including all of the TOP 20 global pharmas

21 R&D & manufacturing facilities across
China, UK & US, providing fullyintegrated services for SM, LM & CGT

20,295 employees, including 1,600+
overseas employees. 18,239 scientists &
technicians, representing ~90% of total
employees

Rich Pipeline to Fuel Future Growth

Discovery projects: 764 drug discovery projects, increased by 17% YoY

CMC projects: 29 in validation & commercial, 27 in PhIII, 170 in PhI/II, 659 in preclinical

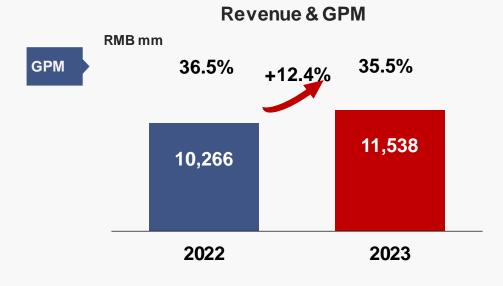
Clinical projects: 1,035 CRO projects, including 83 in PhIII. 1,450+ SMO projects, CRC team covers 600+ hospitals &

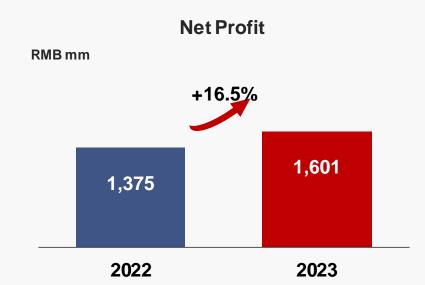
clinical trial centers in 120+ cities

CGT projects: 26 release testing projects, including 2 commercial projects. 13 gene therapy CDMO projects, including 2 in PhIII, 7 in PhI/II, 4 in preclinical

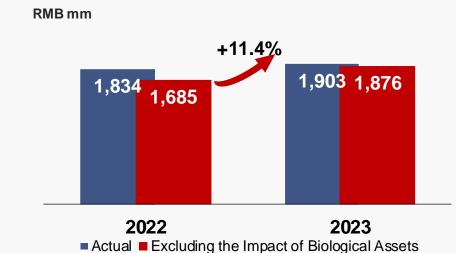
2023 Financial Performance





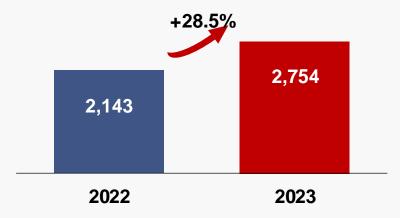






Net Operating Cash Flow

RMB mm



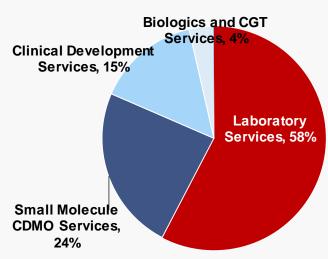
2

2023 Strong Resilience of Our Fully Integrated Platform



Segments

Revenue Composition

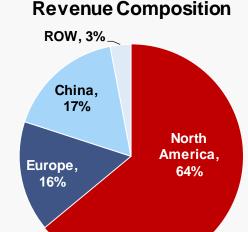


Global Customers

NA Revenue Grew 11.4%

EU Revenue Grew 24.4%

CN Revenue Grew 5.0%



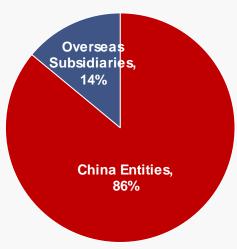
China/Overseas Entities

. . . _ . .

China Entities
Revenue Grew 10.3%

Overseas Subsidiaries Revenue Grew 27.5%



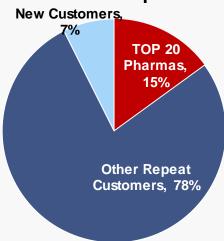


Diversified Customer Base

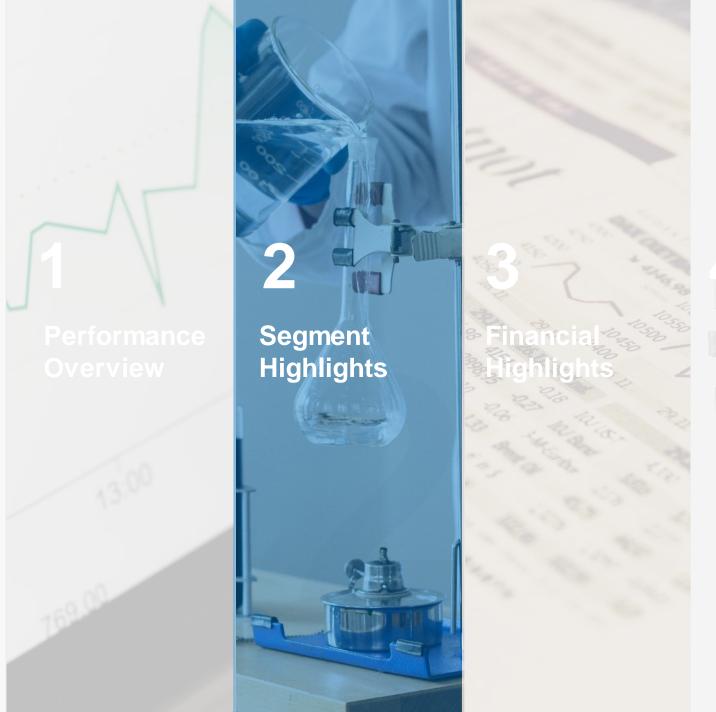
TOP 20 Pharmas Revenue Grew 14.9%

Other Customers
Revenue Grew 12.0%







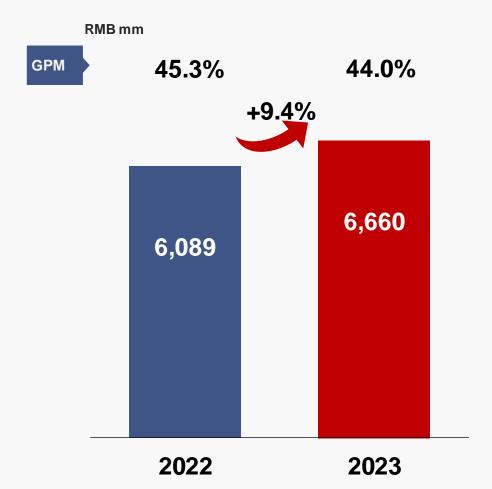




2023 Lab Services Maintained Steady Growth & Expanded into New Modalities









Continued to gain market share. Explored business opportunities in oligos, peptides, antibodies, ADCs, CGTs. Bioscience services accounting for 51%+ of the segment revenue



Continued to contribute to the global innovative drug R&D & participated in 764 drug discovery projects, a YoY increase of 17%



Invest in new capabilities to meet the dynamic needs of customers: small molecules + new modalities + biologics & CGTs



Campus III in Ningbo will begin operation in 2024 and will increase our capacities in safety assessment, DMPK and *in vivo* pharmacology

2

2023 CMC Services Maintained Steady Growth & the 1st DP Project Approved







~85% of CMC services revenue came from the existing customers of lab services

Shaoxing facility began operation in 2022 and were headwinds for the GPM in 2023



World leading PD team: ~2,000 process chemists in CN & 200+ process chemists in UK

Global capacities: CN+UK+US provided customers with flexible and efficient integrated solutions



CMC services covered 885 projects, including 29 in validation & commercial, 27 in PhIII, 170 in PhI/II & 659 in preclinical

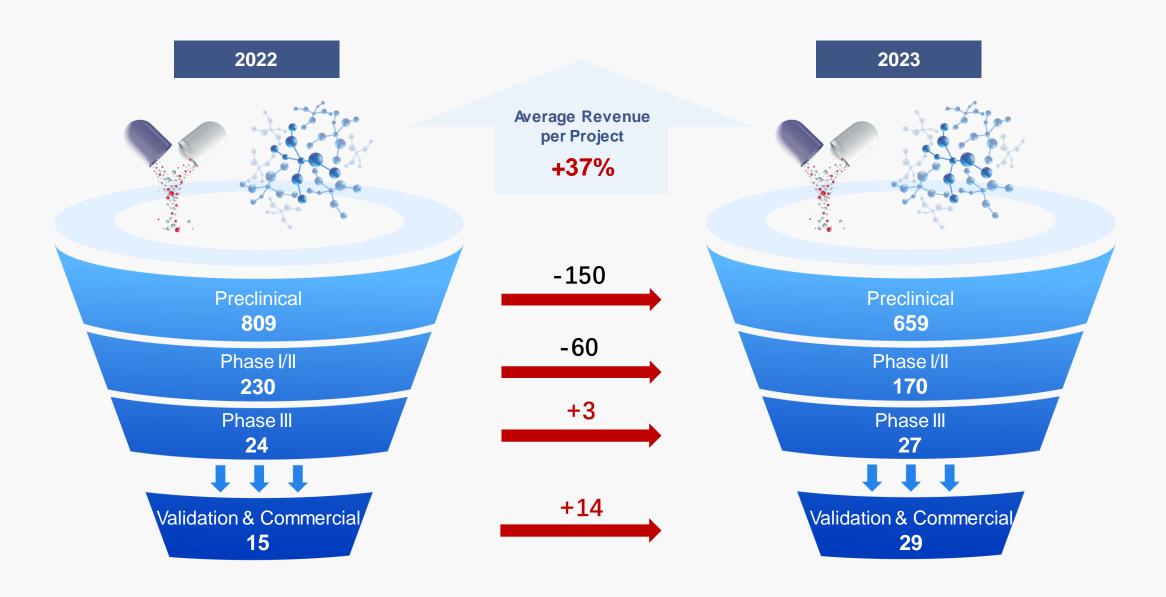


Drug product manufacturing facility in Ningbo passed China NMPA new drug PAI & GMP compliance pre-market inspections. The inspected product was approved in 1Q2024

Data are rounded to the nearest million 10

2023 CMC Projects Continued to Advance to Late Stage







2023 Clinical Development Services Delivered Robust Growth & Margin Expansion









2023

2022



Consolidation of the integrated clinical service platform + initiatives in digital transformation & Al drove GPM expansion by 5.6 pts



Integration of CN, UK & US clinical service capabilities to help overseas customers develop their products in CN and help CN customers develop their products overseas



1,035 clinical CRO projects, including 83 PhIII clinical trials, 443 PhI/II clinical trials & 509 other clinical trials



1,450+ SMO projects

CRC team covers 600+ hospitals & clinical trial centers in 120+ cities

Data are rounded to the nearest million 12

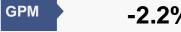


2023 Pharmaron Biologics Delivered Robust Growth & Valuation of ~RMB8.55 bn

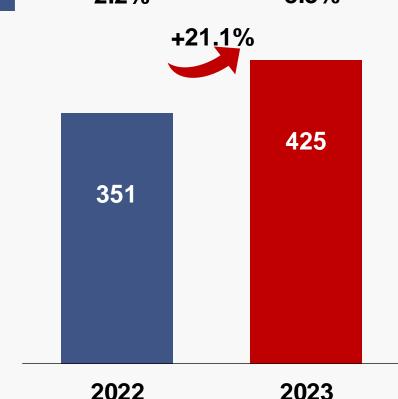














Entered into an equity financing agreement of

- ~RMB950 mm, with a post-investment valuation of
- ~RMB8.55 bn



26 CGT analytical release testing projects, including 2 commercial projects

21 GLP & non-GLP tox studies for CGT products either had been completed or are in progress



13 gene therapy CDMO projects, including 2 in PhIII, 7 in PhI/II & 4 in preclinical



Providing process development services to a global customer's innovative bispecific antibody in IND enabling stage & plans to start to provide GMP manufacturing services in 2024

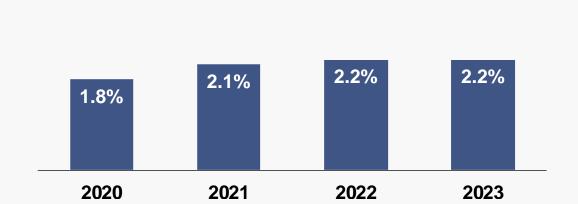






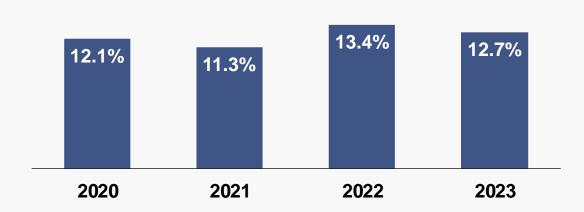




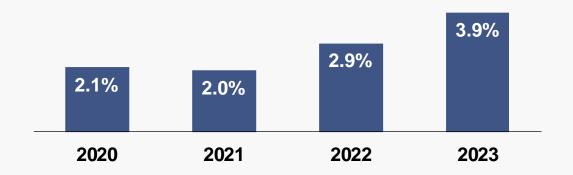


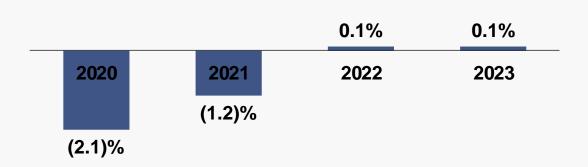
R&D Costs as % of Total Revenue

Administrative Expenses as % of Total Revenue (1)



Net Finance Costs as % of Total Revenue (2)





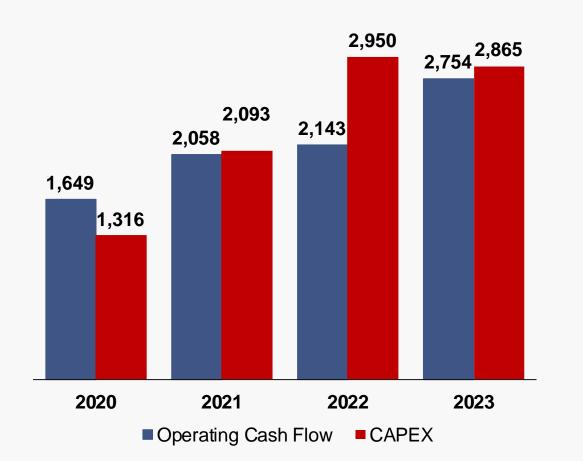
- 1. Excluding share-based compensation expenses recognized in administrative expenses
- 2. Net finance costs including interest expenses on bank borrowings and lease liabilities, interest income and bank wealth management products related gains or losses





Expect to Achieve Positive Free Cash Flow in 2024

RMB mm



Bank-related Assets, Bank Facilities and Loans

Strong Bank-related Assets & Bank Facilities

- Bank-related assets: RMB6.693 billion
- Unutilized bank facilities: RMB6.761 billion

Enough Cash on Hand to Cover CB

- Completed a three-year syndicated loan of RMB3.47 billion in December 2023
- Issued a CB of USD300 million and RMB1.916
 billion in June, 2021, with a put option in June,
 2024



2023 Non-IFRSs Adjusted Net Profit Attributable to Owners of the Company



RMB mm	2022	2023
Profit attributable to owners of the Company	1,375	1,601
Add:		
Share-based compensation expenses	157	185
Convertible Bonds related losses	142	123
Foreign exchange related losses/ (gains)	78	(6)
Realized and unrealized losses from equity investments	83	0
Non-IFRSs adjusted net profit attributable to owners of the Company	1,834	1,903

Data are rounded to the nearest million

Advancing Environmental Sustainability



2023 MSCI ESG Rating of BBB



Carbon Disclosure Project Rating of B



Sustainalytics: "2023 ESG Industry Top Related Company", and "low risk" Company

ESG Awards



2023 "ESG Best Practice Case of Listed Companies" of China Association for Public Companies



ESG Top50 of China's Listed Companies in 2023



17th Green Low
Carbon Outstanding
Contribution Award
of China's Listed
Companies











The pursuit of health and longevity is eternal, and the long-term industry fundamentals remain intact. Seeing early signs of customer demand recovery



Fully integrated service platforms can meet the needs of different kinds of customers, improving efficiency, reducing cost and providing flexibility



Expect to deliver 10%+ revenue growth in 2024

