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2022

Interim Results Announcement



August, 2022



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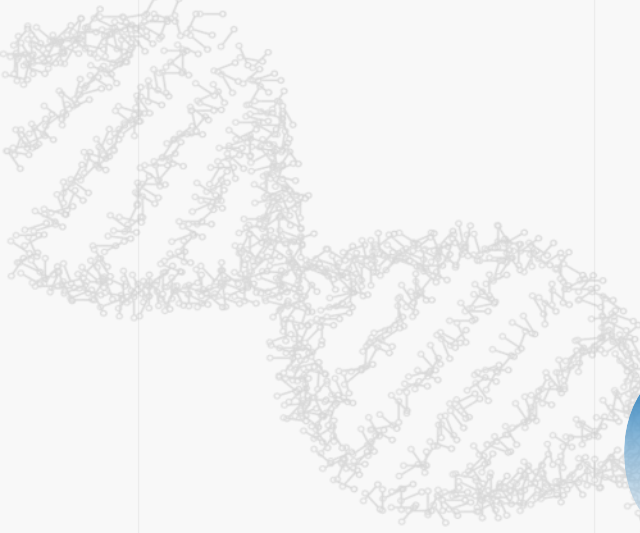
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Growth
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2022H1 Performance Overview

2,000+

Customers served⁽¹⁾

Over 90% of revenue

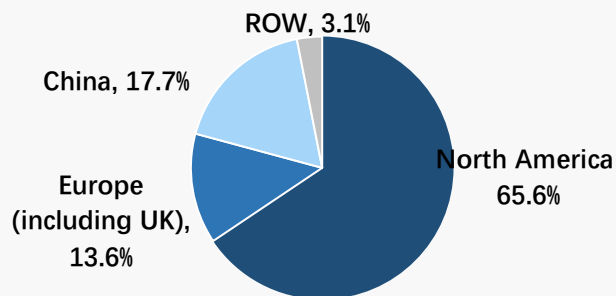
From repeat customers

400+

New Customers Addition

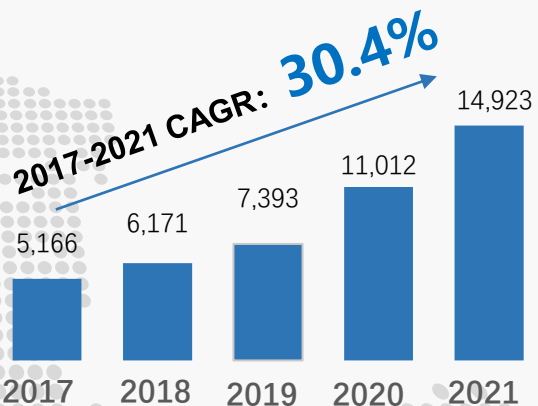
14.4%

TOP20 global pharmaceutical companies contributed



17,650

Employees (15,820 scientists & technicians)⁽¹⁾



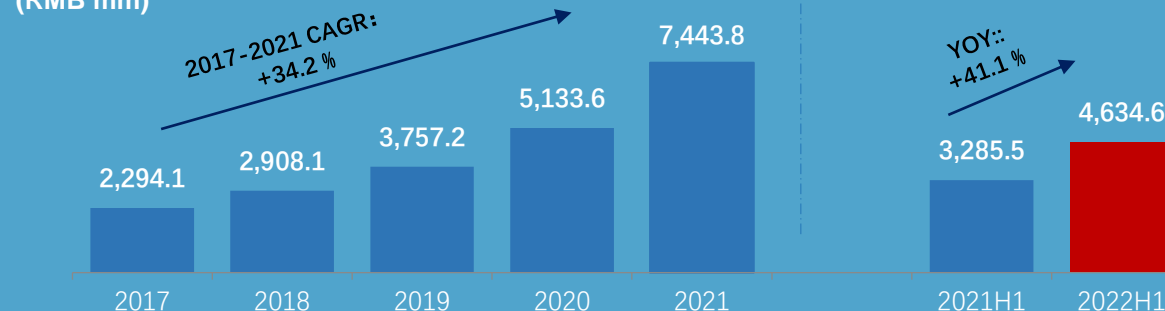
Source: Prospectus, 2019 Annual Report, 2020 Annual Report, 2021 Annual Report, 2022 Interim Report. 2021H1, 2022H1 financials are unaudited.

1. As of June 30, 2022;

2. Non-IFRSs net profit for the period excludes the impact from certain expense such as share-based compensation expenses, foreign exchange related gains or losses, convertible bonds related gains or losses, and realized/unrealized gains or losses from equity investments

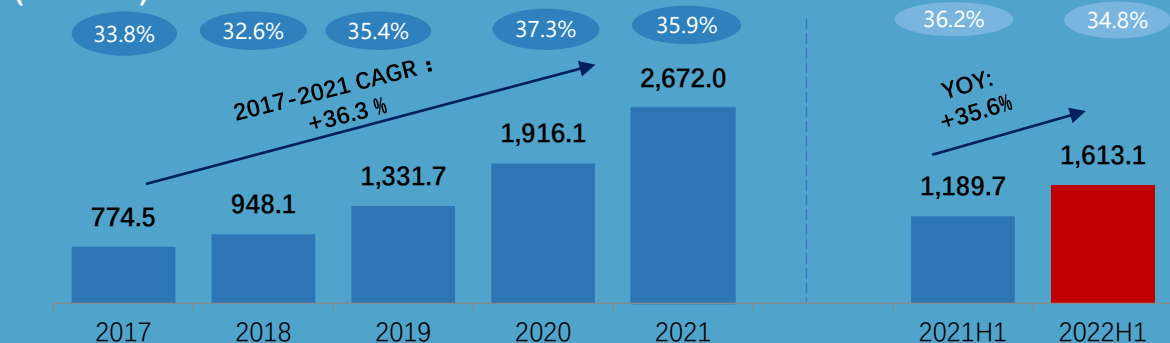
Revenue

(RMB mm)



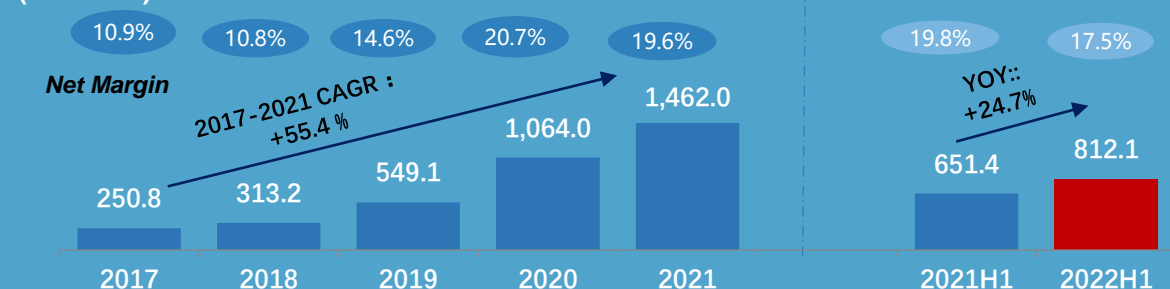
Gross Profit

(RMB mm)



Non-IFRSs Net Profit⁽²⁾

(RMB mm)



Global Footprint



China



Beijing HQ
Laboratory services
1.2 million ft²



Ningbo
Laboratory services
2.56 million ft²



Shanghai
Laboratory services
130,000 ft²



Tianjin
CMC
Land: 538,195 ft²



Shaoxing
CMC (Commercial)
Land: 1,791,000 ft²



Nanjing
Clinical development
services
40,000 ft²



Beijing TSP
Safety assessment
215,000 ft²



Xi'an
Laboratory services
172,000 ft²



Ningbo
Biologics CDMO
350,000 ft² (Phase I)



U.S.



Baltimore, MD
Clinical development
services
40,000 ft²



Germantown, MD
Clinical development
services
16,000 ft²



Exton, PA
Laboratory services &
CGT Lab
53,000 ft²



San Diego, CA
Laboratory services &
CGT Lab
96,500 ft²



Boston, MA
Biologics & CGT Lab
24,000 ft²



Coventry, RI
CMC (Commercial)
63,000 ft²



U.K.



Cardiff
Radiolabelled Science
48,000 ft²



Hoddesdon
Discovery & Early CMC
473,000 ft²



Rushden
Radiolabelled Chemistry
& Metabolism
29,000 ft²



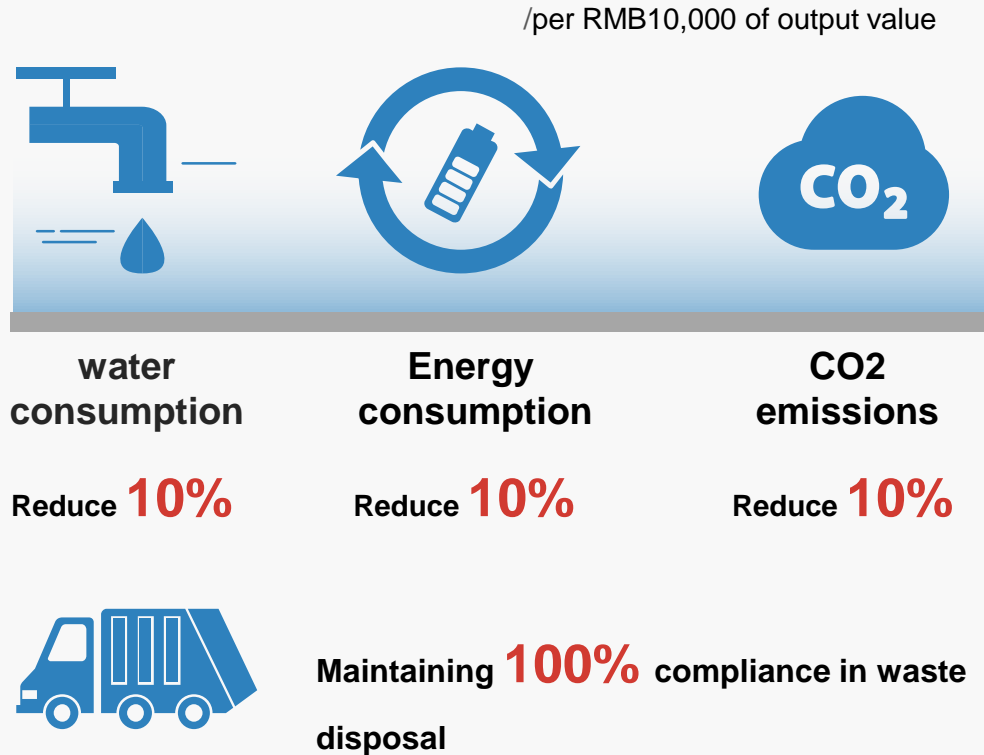
Liverpool
Gene Therapy CDMO
103,000 ft²



Cramlington
CMC (Commercial)
60,000 ft²

Promote sustainable development actively

2021-2025 Environmental Targets



Launched the Science Based Targets Initiative (SBTi) SBTi Commitment Letter



Promote the decarbonization transformation of its supply chain and scientifically achieve the emission reduction and sustainability targets



To curb global temperature rise in conjunction with the Paris Agreement



Not only focuses on its own greenhouse gas emission management, but also encourages the sustainability evolution of its supply chain.

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Growth
Strategy



2022H1 Business Segment Highlights

- We operate our leading fully-integrated pharmaceutical R&D services platform through four main business segments, namely, **Laboratory Services, CMC (Small Molecule CDMO) Services, Clinical Development Services and Biologics and CGT Services**, in China, the U.S. and the U.K.



Laboratory Services

Laboratory chemistry services and Bioscience services (in vitro and in vivo DMPK/ADME, in vitro biology and in vivo pharmacology, safety assessment and U.S. laboratory services).

Location: China, U.S. and U.K.

Revenue → **RMB 2,860.1 mm**

Gross Profit → **RMB 1,242.7 mm**



CMC (Small Molecule CDMO) Services

Chemistry development and manufacturing, material science/ pre-formulation, formulation development and manufacturing, and analytical development services.

Location: China, U.S. and U.K.

Revenue → **RMB 1,084.6 mm**

Gross Profit → **RMB 356.9 mm**



Clinical Development Services

Overseas clinical development services (radiolabeled sciences and clinical trial services) and domestic clinical development services (clinical research services and site management services covering different service needs of clinical research).

Location: China, U.S. and U.K.

Revenue → **RMB 584.5 mm**

Gross Profit → **RMB 29.9 mm**



Biologics and CGT Services

Biologics discovery, development and manufacturing services (CDMO), CGT lab and Gene therapy CDMO services.

Location: China, U.S. and U.K.

Revenue → **RMB 95.5 mm**

Gross Profit → **RMB -18.9 mm**



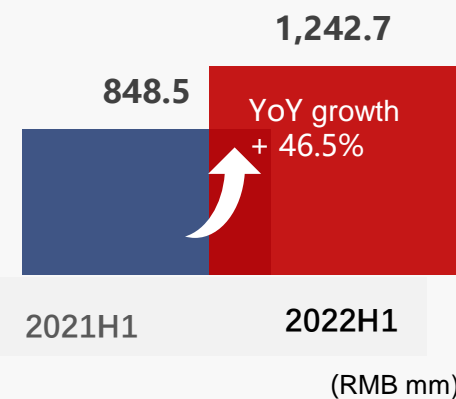
I Laboratory Services

Revenue

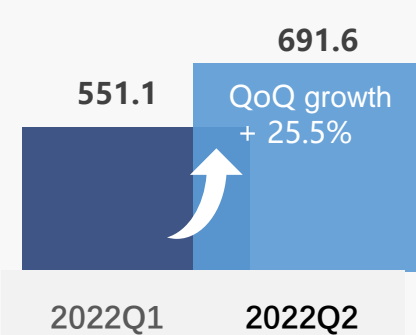


Gross Profit

Margin 41.9% 43.4%



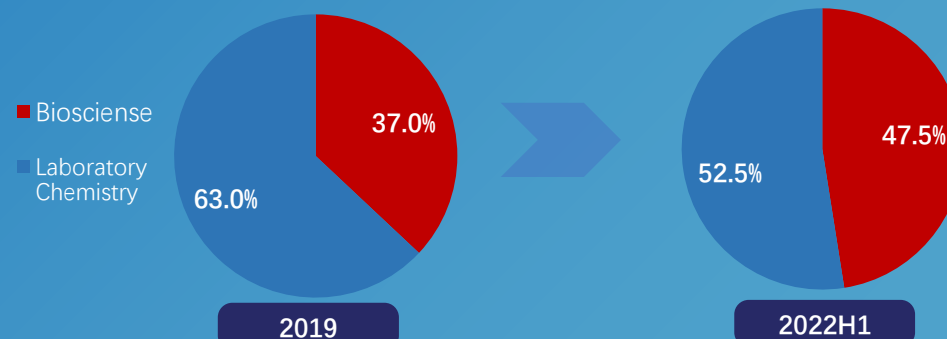
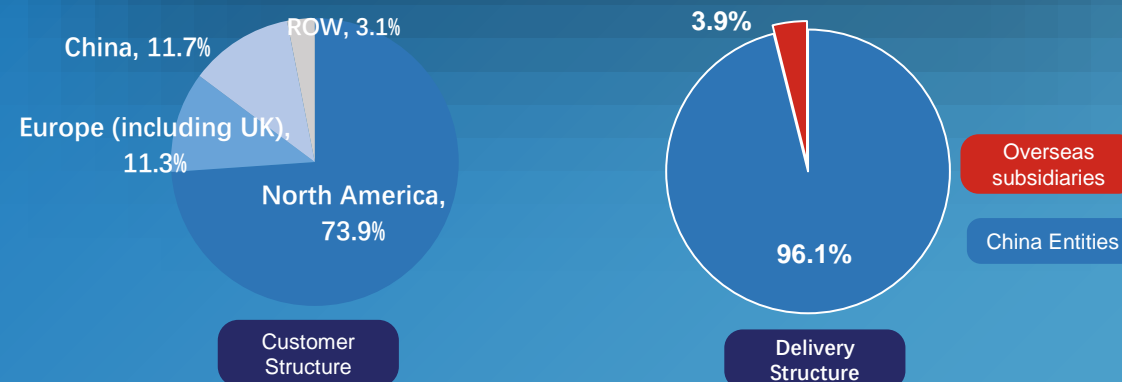
Margin 41.8% 44.8%



Operational Highlights

Maintain world leading position in laboratory chemistry, accelerate the growth in Bioscience and strengthen the global network

- Participating in **576** drug discovery projects and **52** IND or NDA filings, of which, **48** projects applied with multiple jurisdictions.
- 8,492** employees, nearly **5,800** laboratory chemists and technicians in laboratory chemistry .increased by **2,370** from June 30, 2021.



I Laboratory Services

Internal and
M&A
Expansion



Ningbo Campus I



Ningbo Campus III (Design Plan)

■ Infrastructure construction :

- Phase II of the Ningbo Campus I, Remaining **42,000m²** laboratory space was in the process of internal installation , part of them were gradually in operation.
- Commenced the construction of **140,000m²** safety assessment and *in vivo* bioscience facility in Phase of Ningbo Campus III and expected to be in operation starting from the first half of 2024.
- Commenced the construction of over **105,000m²** laboratory space in Xi'an, which is expected to be in operation starting from 2024.

■ M&A expansion

- Acquired **100%** equity interests in Beijing Anikeeper Biotech Co., Ltd. during the Reporting Period so as to optimize the quality control and supply chain system of the research animals

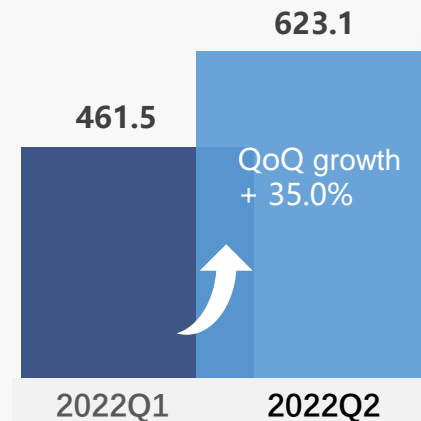
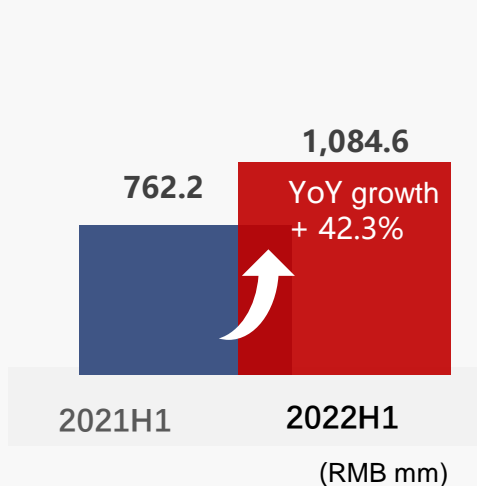


Ningbo Campus III
(ongoing construction)



II CMC (Small Molecule CDMO) Services

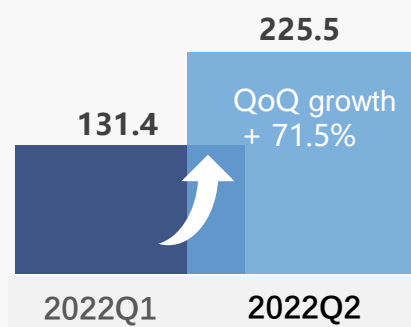
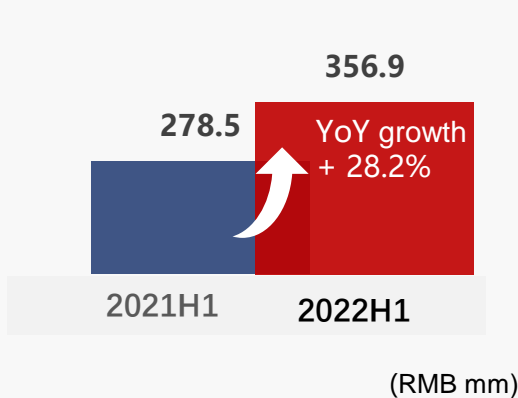
Revenue



Gross Profit

Margin → 36.5% 32.9%

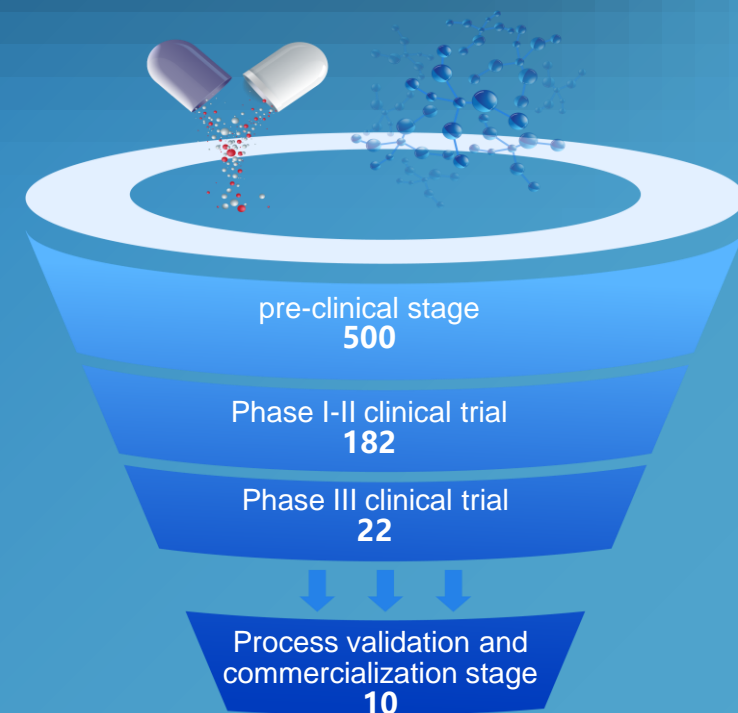
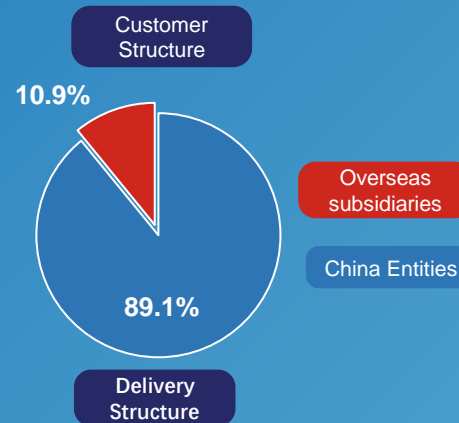
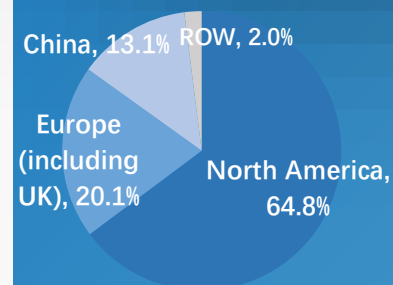
Margin → 28.5% 36.2%



Operational Highlights

Maintain core competent on early-stage project, expand to late and commercial stage manufacturing services with our service networks in China, US and UK

- With the seamless integration of the Company's fully-integrated R&D service platform, **~76%** of CMC (Small molecule CDMO) revenue came from the drug discovery services customers.
- Conducting CDMO services for **714** APIs or intermediates
- 3,601** employees, increased by **1,441** from June 30, 2021



II CMC (Small Molecule CDMO) Services



Shaoxing, China



Cramlington, UK



Coventry, US

Internal and M&A Expansion

■ Infrastructure construction:

➤ Reactor volume of **200m³** of Shaoxing Plant Phase1 was operational in early 2022 and the remaining reactor volume of **400m³** are expected to be put into use in the second half of 2022.

■ M&A expansion

➤ Acquired **Cramlington** UK and API manufacturing facility in **Coventry**, U.S. These two facilities can provide cGMP API manufacturing services from pilot to commercial scale and have been inspected and approved by a number of regulatory agencies including the FDA.

Manufacturing Capability



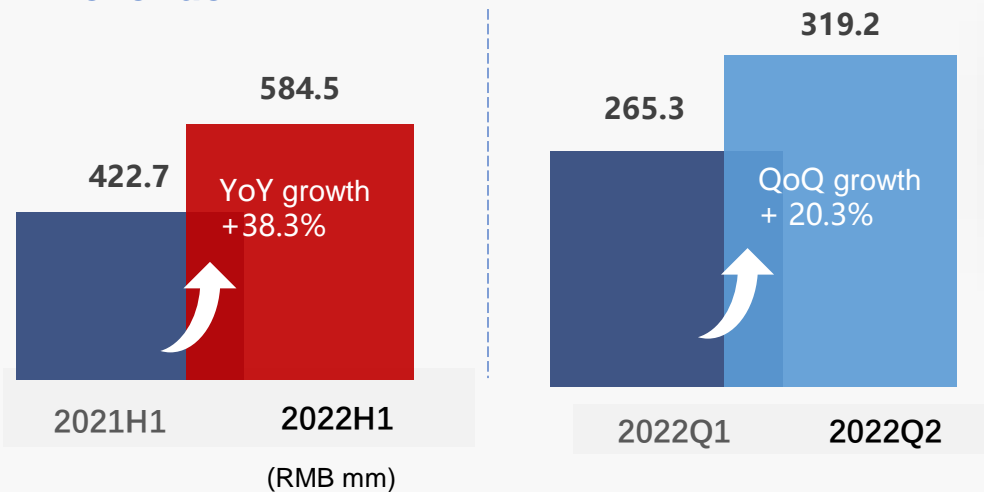
IND-Enabling Phase I & II Phase III Commercial

Beijing(China)	GMP intermediates, API
Ningbo(China)	GMP intermediates, API
Tianjin(China)	GMP intermediates, API Non GMP Starting Material, Intermediates
Shaoxing (China)	GMP intermediates, API Non GMP Starting Material, Intermediates
Coventry(US) Hoddesdon & Cramlington (UK)	GMP intermediates, API GMP intermediates, API

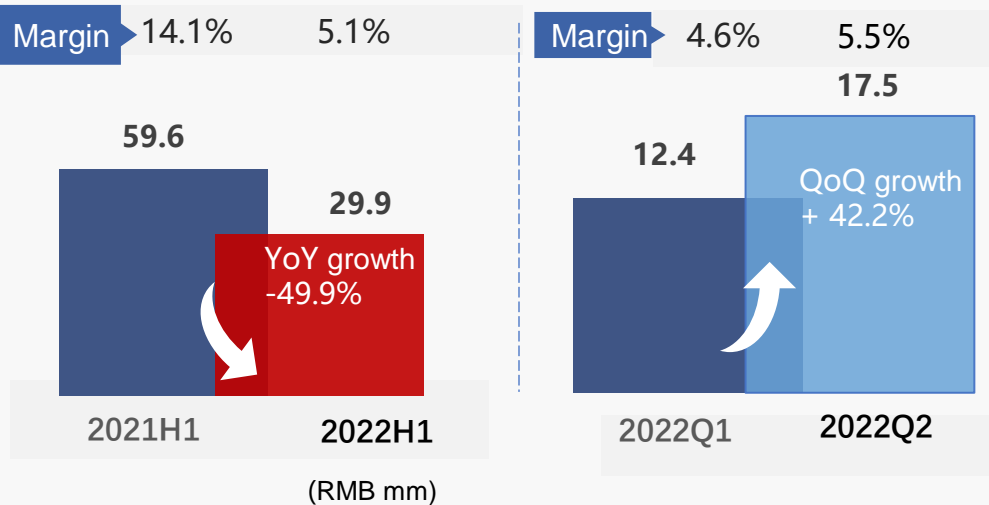


III Clinical Development Services

Revenue



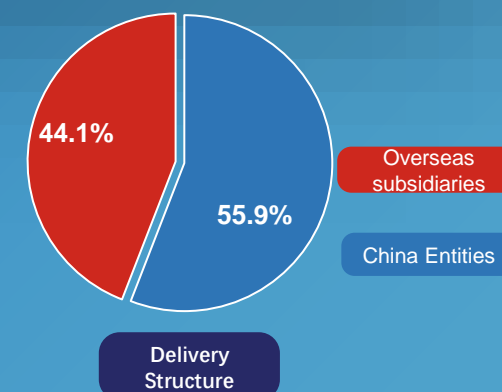
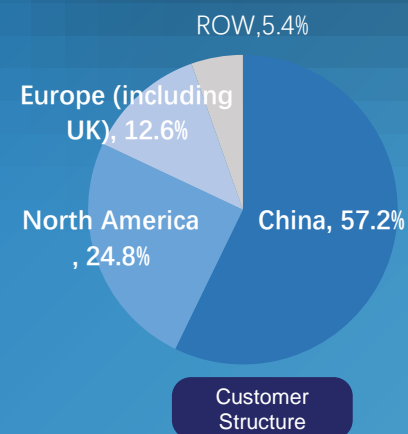
Gross Profit



Operational Highlights

Fully-integrated clinical development services in China, assist domestic customers to launch their program abroad with our overseas service capabilities

- The on-site management team works with more than **600** hospitals and clinical trial centers across **140** cities in China. Clinical had more than **800** ongoing clinical trial service projects and approximately **1,100** ongoing clinical research site management service projects.
- During the Reporting Period, synergy and brand effect of the domestic business segments after integration gradually emerged. In the second quarter, when the operation was greatly affected by the domestic epidemic situation, the revenue growth rate of domestic clinical in the first half of 2022 reached **68.4%**.
- To support the expansion strategy, **3,329** employees in 2021, Clinical CRO **970**, SMO **1,997**. increased by **481** from June 30, 2021.



III Clinical Development Services



Chengdu, China

Internal and
M&A
Expansion

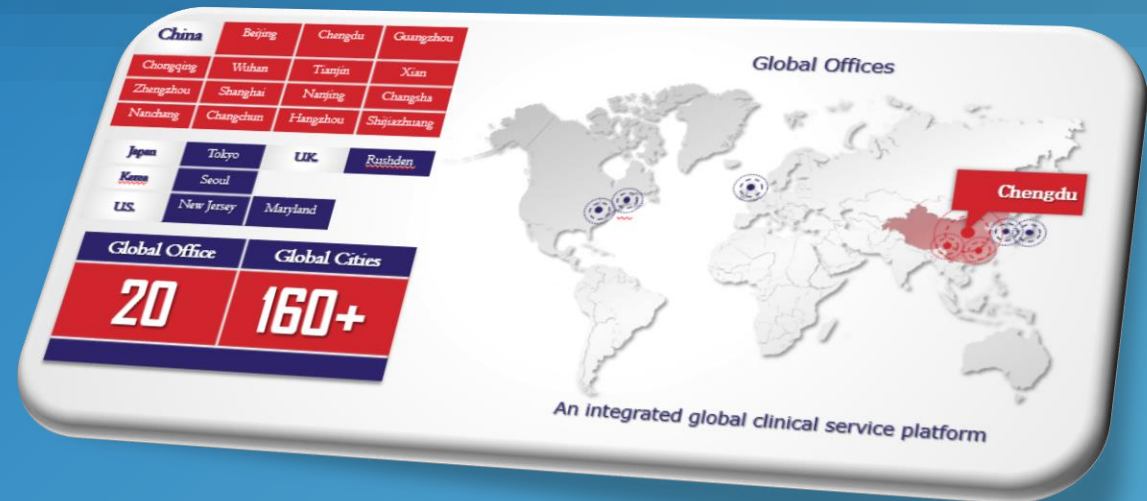
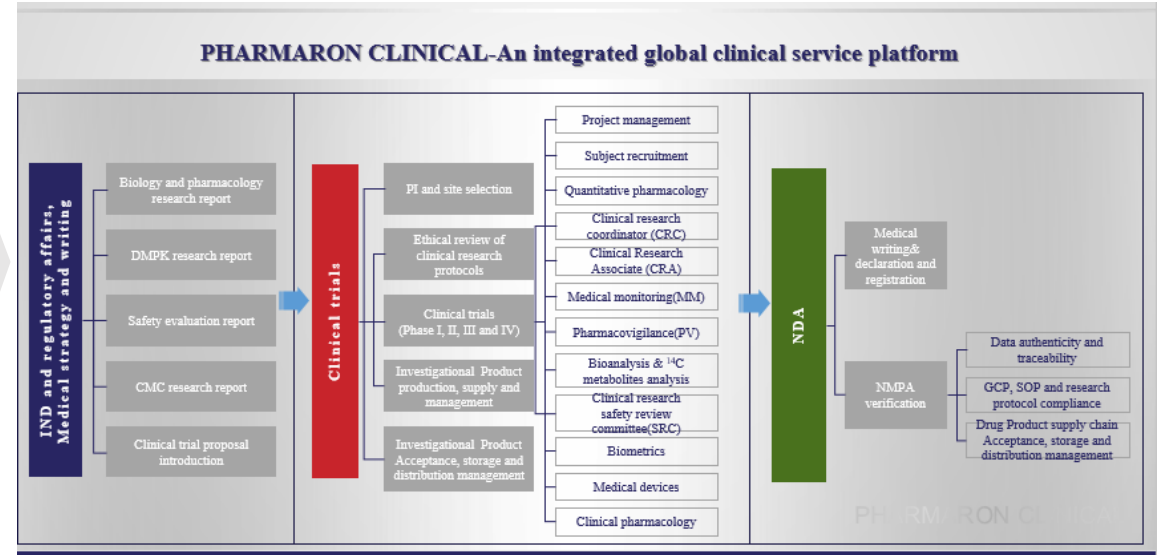
Pharmaron
Clinical
Services
Platform in
China



Baltimore, US

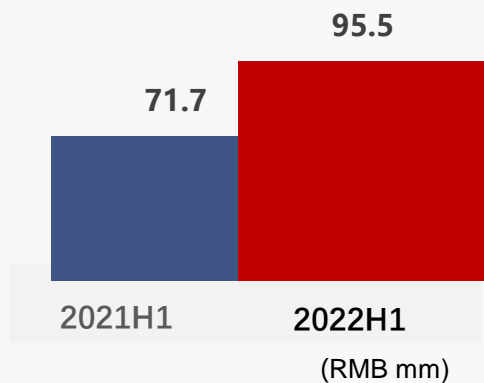


Rushden, UK

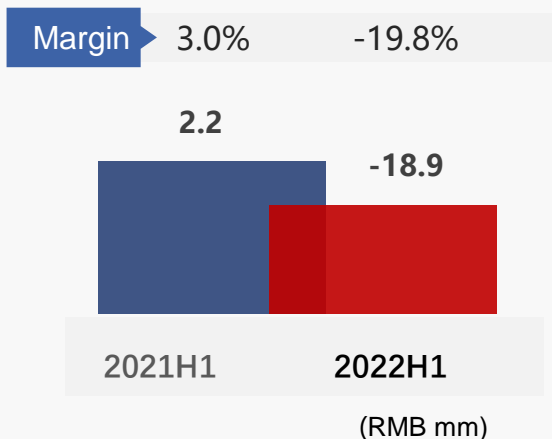



IV Biologics and CGT Services

Revenue



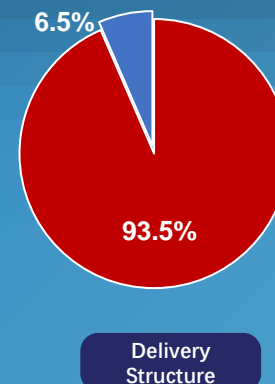
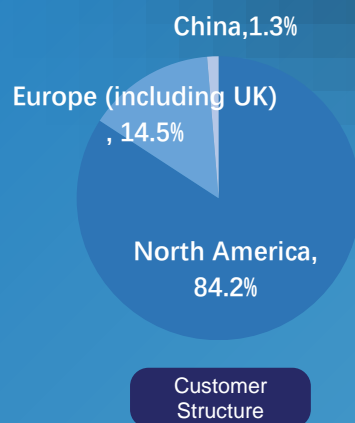
Gross Profit

Operational Highlights

Establish world-leading end-to-end CGT services platform, continue to build the services capabilities in Biologics development and manufacturing

- Company has **> 50** programs at various stages for analytical release testing, including **19** potency assays for clinical studies and **2** potency assays for commercial manufacture.
- For the safety assessment services, over **40** non-GLP and GLP toxicology studies for CGT products either have been completed or are in progress at the Company.
- CGT CDMO service began to take third-party customer orders by the end of 2021 and currently has around **20** gene therapy CDMO projects across different services offerings and R&D stages.
- 398** employees, increased by **128** from June 30, 2021.



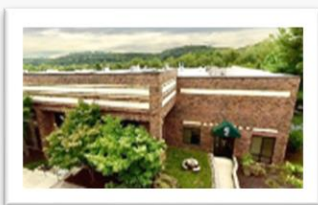
IV Biologics and CGT Services



Biologics CDMO in Ningbo



Gene Therapy CDMO in Liverpool



CGT Laboratory Services in the US

Internal and M&A Expansion



End-to-End Cell & Gene Therapy Services Overview

Discovery (Candidate Screening)	Proof-of-Concept (Non-GLP)	Preclinical - IND Enabling (GLP/Non-GLP)	Clinical Development (IND – BLA/MAA)
In Vivo Screening (In life: rodents)	Efficacy, PK/PD Studies (In life: rodents)	IND Enabling GLP Toxicology (Rodents and larger species)	Process Compatibility and Stability for Clinical Trial
Discovery Bioanalysis (Expression/Activity)	Preclinical PK/PD Bioanalysis	GLP Bioanalysis (Biodistribution, Shedding)	Clinical PK Sample Bioanalysis Clinical Shedding
Immunogenicity Humoral (ADA)	Immunogenicity Humoral (ADA, NAb)	Immunogenicity Cellular (ELISpot)	Clinical Sample Bioanalysis Immunogenicity, Biomarkers
In Vitro Screening (Cell Lines)	R&D/Working Cell Bank	GMP Cell Bank Production	Process Characterization and Validation
Analytical R&D Testing	Potency Assay R&D Development	Potency Assay Development & Qualification/Other analytical	Potency Assay GMP Qualification
Candidate Cloning	R&D Manufacturing (Plasmid, DS)	DS & DP Process/Formulation Development & Manufacturing	Clinical Batch Manufacturing

For Gene Therapy Products



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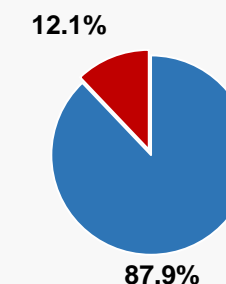
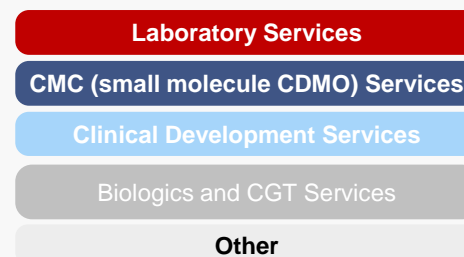
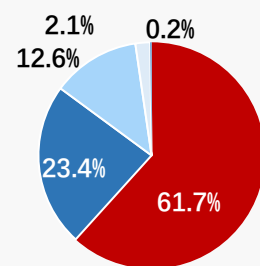
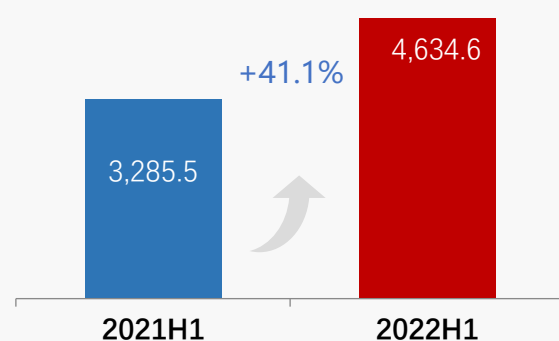
Financial
Highlights

04

Growth
Strategy

Revenue

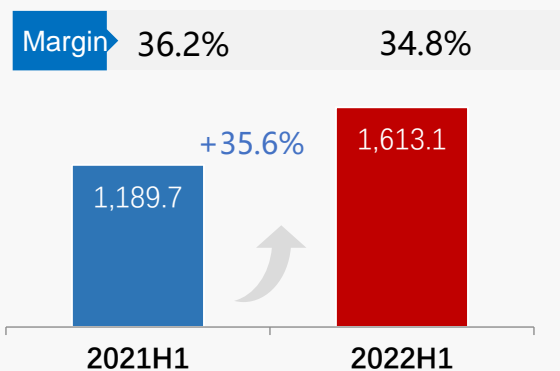
RMB mm



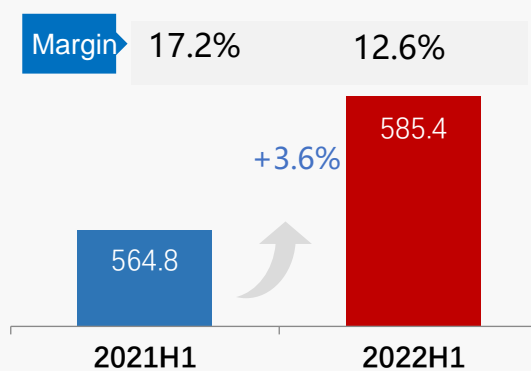
Gross and Net Profits

RMB mm

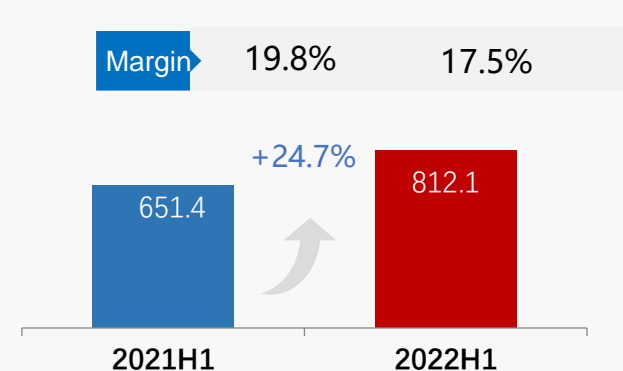
Gross Profit and Margin



Net Profit⁽¹⁾ and Margin

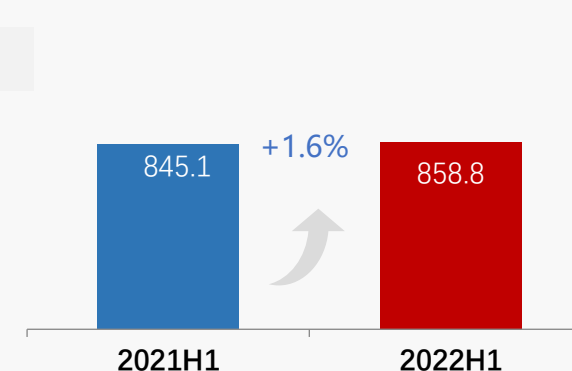


Non-IFRSs net profit attributable to owners of the company⁽²⁾



Net Cash Flows Generated from Operating Activities

RMB mm



Source: 2022 Interim Results Announcement.

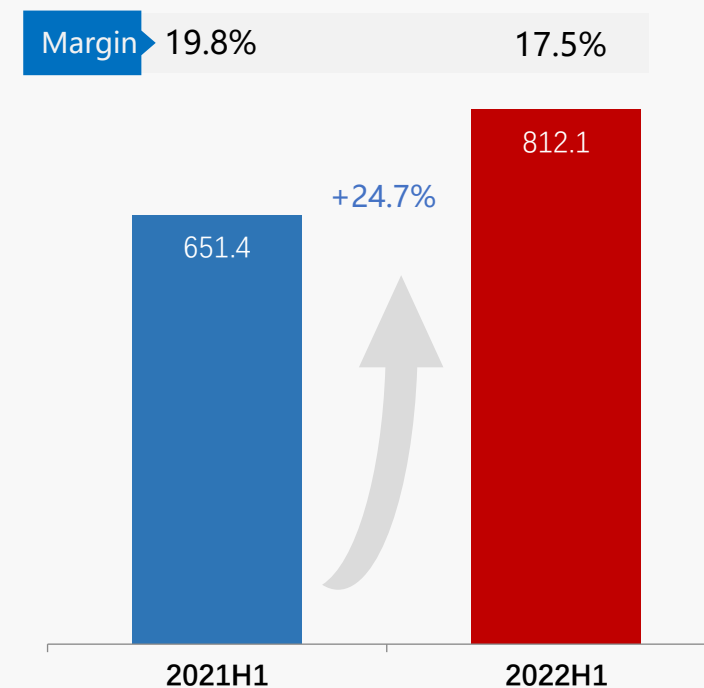
Note: Data are rounded to the nearest million.

1. Net profit attributable to owners of the parent.

2. Non-IFRSs net profit for the period excludes the impact from certain expense such as share-based compensation expenses, foreign exchange related gains or losses, convertible bonds related gains or losses, and realized/unrealized gains or losses from equity investments

2022H1 Non-IFRS adjusted net profit attributable to owners of the parent

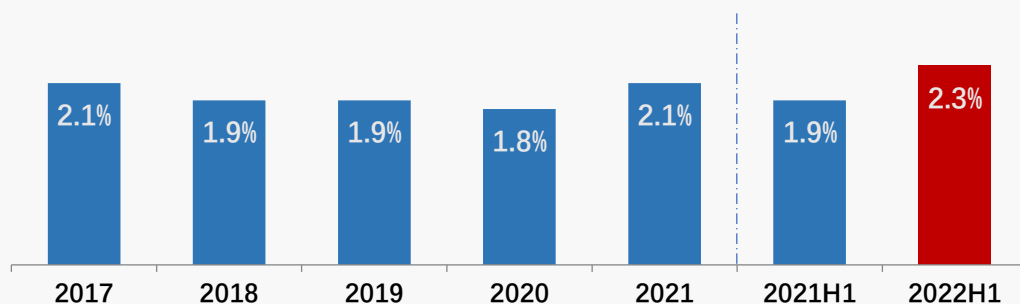
RMB mm	2021H1	2022H1
Profit attributable to owners of the parent	564.8	585.4
Add:		
Share-based compensation expenses	21.9	42.6
Convertible Bonds related gains or losses	106.8	65.5
Foreign exchange related gains or losses	(9.9)	32.4
Realized and unrealized gains or losses from equity investments	(32.2)	86.2
Non-IFRS adjusted net profit attributable to owners of the parent	651.4	812.1



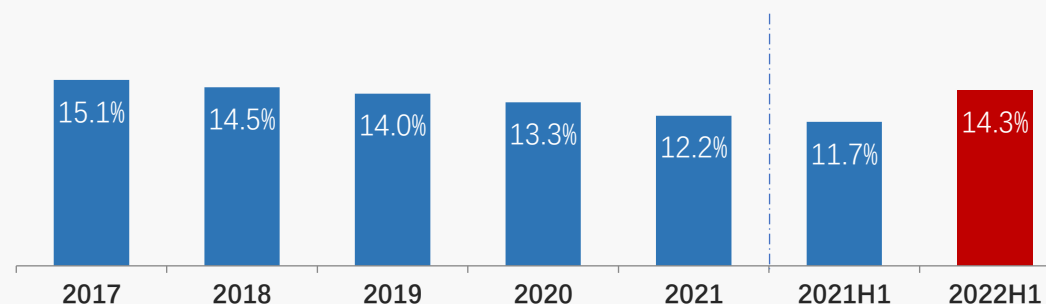
2022H1 Expenses for the Period

- **Administrative expenses as % of Total Revenue:** During the reporting period, the Company completed several overseas acquisitions. With the relatively low revenue in the integration stage, the administrative expenses as % of total revenue increased.
- **Net finance costs as % of Total Revenue:** During the reporting period, due to the macro environment changes, the returns on certain principal protected products dropped significantly. In addition, interest expenses on bank borrowings and lease liabilities increased as compare with 2021H1. As a result, the net finance costs as % of total revenue increased.

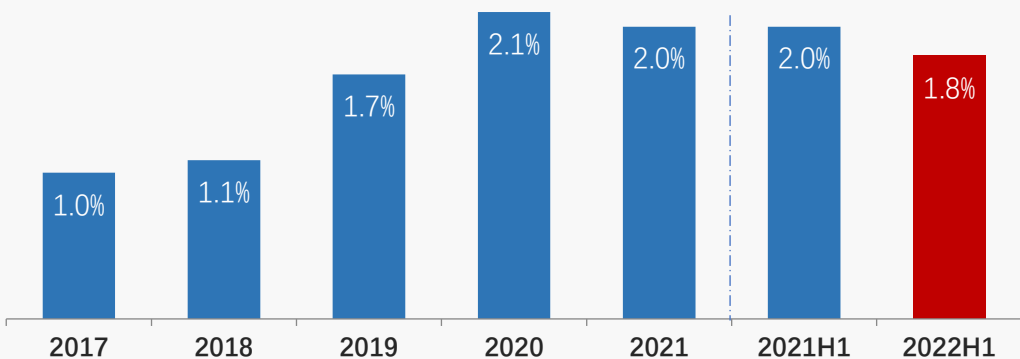
Selling and distribution expenses as % of Total Revenue



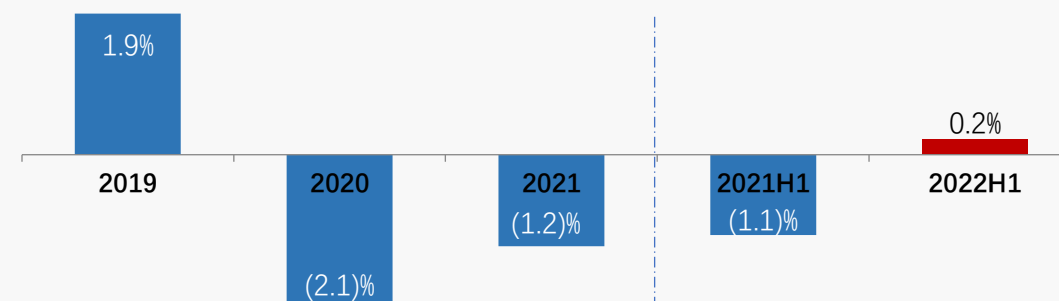
Administrative expenses as % of Total Revenue



Research and Development Cost as % of Total Revenue



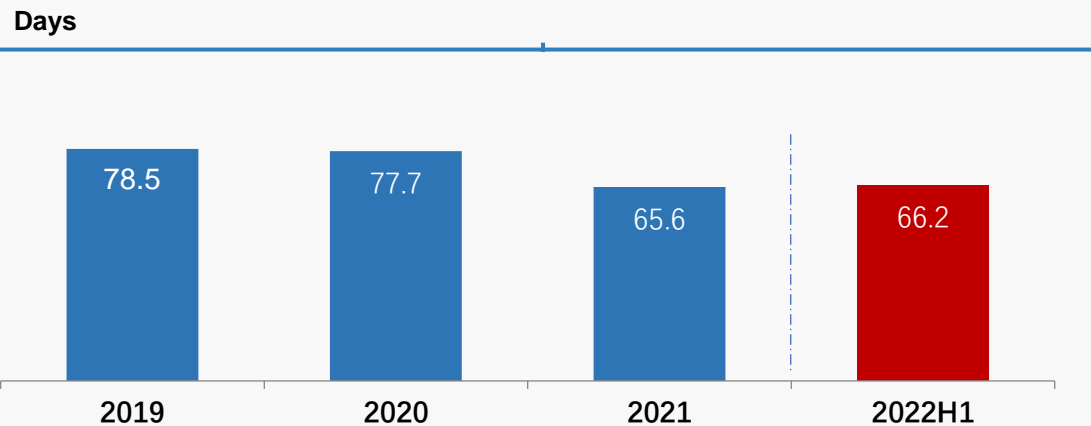
Net finance costs as % of Total Revenue ^{note}



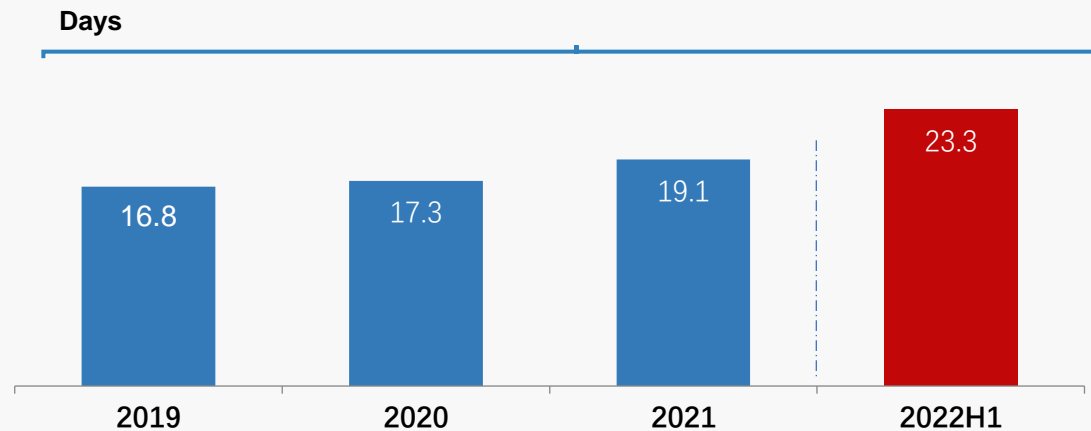
Source: 2019 Annual Report ,2020 Annual Report , 2021 Annual Report and 2022 Interim Results Announcement.

Note: Net finance costs including interest expenses on bank borrowings and lease liabilities, interest income and bank wealth management products related gains or losses

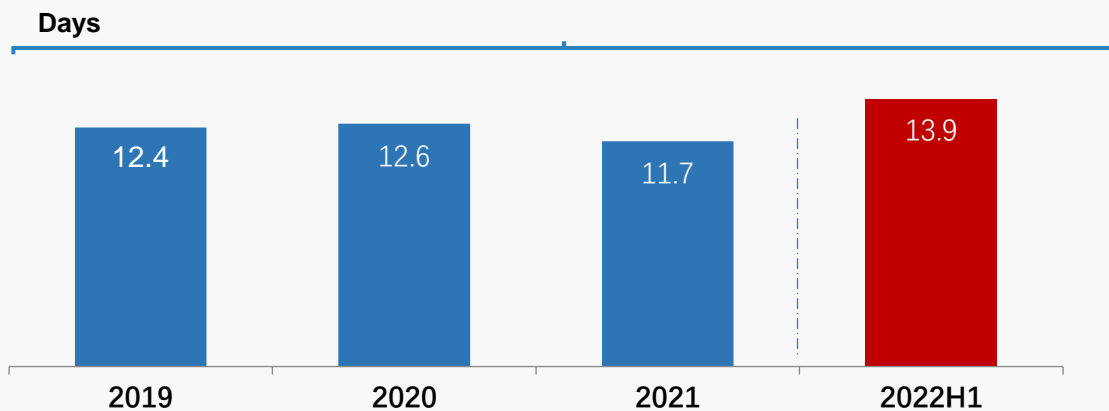
Trade Receivables and Contract Assets Turnover⁽¹⁾



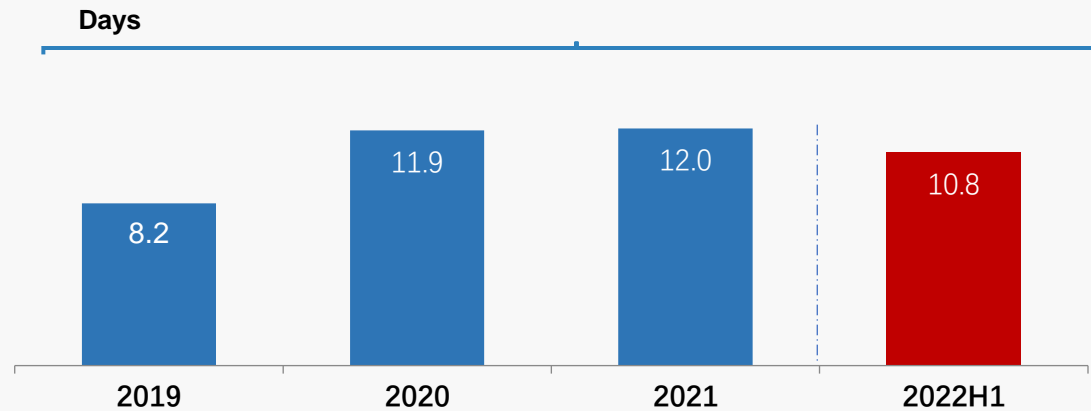
Trade Payables Turnover⁽²⁾



Inventories Turnover⁽²⁾



Contract Costs Turnover⁽²⁾



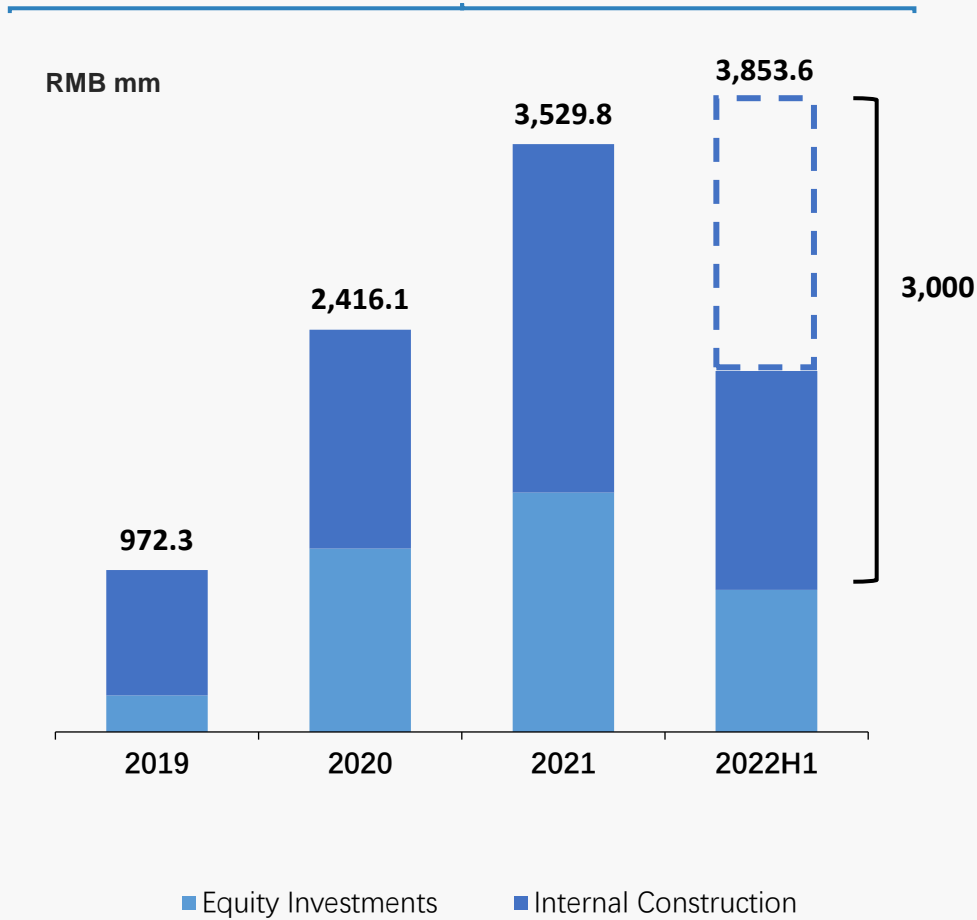
Source: 2019 Annual Report ,2020 Annual Report , 2021 Annual Report and 2022 Interim Results Announcement.

1. Calculated based on average of the opening and closing balances of sum of trade receivables (before adjustment of allowance for impairment) and contract assets (before adjustment of allowance for impairment) for the relevant year/period, divided by the corresponding revenue for the year/period, and then multiplied by 360 days for a year and 180 days for a six-month period.

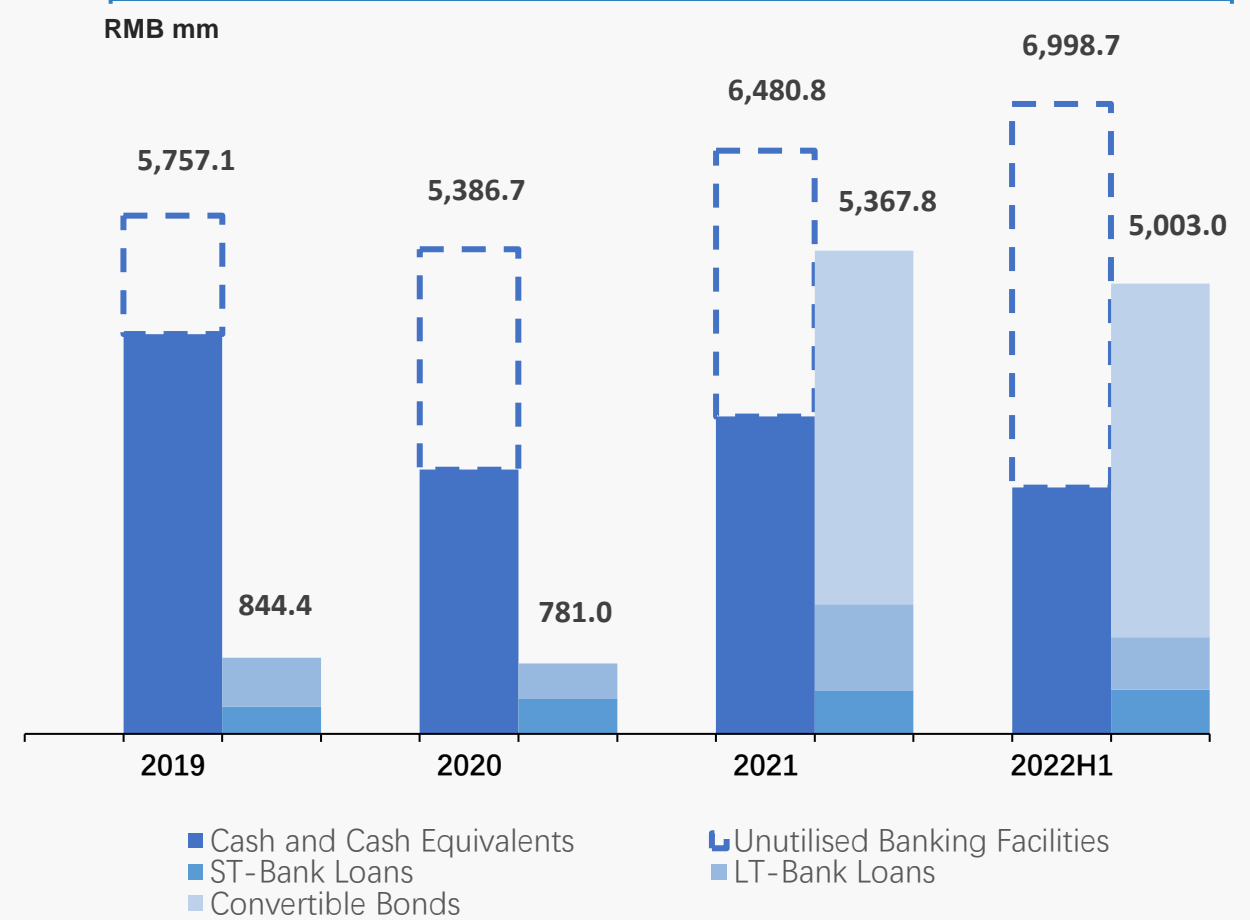
2. Calculated based on average of the opening and closing balances for the relevant year/period, divided by the corresponding cost of sales for the year/period, and then multiplied by 360 days for a year and 180 days for a six-month period

Capital Expenditure, Cash, Bank Facilities and Liabilities

Capital Expenditure ^{note1}



Cash, Bank Facilities and Liabilities ^{note 2}



Notes:

1. Including Internal construction and equity investments.

2. Including bank loans and convertible bonds, convertible bonds are listed at par value * exchange rate as at June 30, 2022

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Growth
Strategy



Our Growth Strategies

- Continue to build and improve our “end-to-end, fully integrated and global” pharmaceutical R&D service platform
- Continue to strengthen the short and medium terms revenue and profit generating services and actively develop new services capabilities for the long term

Continue to strengthen the fully integrated clinical development services platform

Strengthen the leading position in the small molecule R&D service area

Continue accelerating the build-up of biologics and CGT services platform

Continue to strengthen our talent pool to support our long-term and sustainable growth

Further enhance management capabilities

Continue to expand domestic and overseas market shares

Infrastructure development and capacity expansion



Thank you